# Technology and Innovation Committee Report

Esther Dyson February 10, 2011

#### Turnover

- Eric Haseltine resigned personal reasons
- Gordon Eichhorst joined great addition!

# Meetings of T&I Committee 1 of 2

- NASA Langley Research Center, October 20-21, 2010.
  - Members attended Aviation Unleashed conference on October 20 in Hampton, VA.
  - Public session on Oct. 21 at LaRC included tours of research labs; tour of 14 x 22 Subsonic Wind Tunnel; Center overview update; innovation efforts at LaRC; presentations on OCT formulation and the Game Changing Development program.

#### **NASA Langley Core Competencies**

**Aerosciences** 

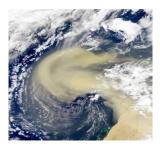
Research for Flight in All Atmospheres





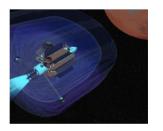






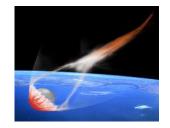
**Characterization of** all Atmospheres (Lasers & LIDAR)

#### **Aerospace Systems Analysis**





**Entry, Descent & Landing** 











**Aerospace Structural & Material Concepts**<sub>4</sub>

#### What we (LaRC) are doing to encourage innovation

• • •











Colloquiums

Organization Innovation
Plans



**Revolutionary Technical Challenges** 



[Individual "Beyond the State of the Art" Plans]







INNO CENTIVE

**Creativity & Innovation Funds** 

Lunch & Learn

10% White Space



#### Game Changing Development

#### Level II Program Office: LaRC





**Objective:** Solicit innovative ideas enabling new capabilities or radically altering current approaches to launch, build, and operate space systems.

- Matures technologies through the mid-TRL regime to enable useful game changing capabilities for scientific discovery, and human and robotic exploration
- Projects are intended to be capability-oriented and to move ideas from discovery to use.
- GCD emulates the outcomes of the DARPA approach at technology development
- Guided by NRC's Findings and Recommendations\*

#### **Acquisition Strategy**

- <u>Concept Studies</u> will be competed to flesh out idea(s), quantify their challenges and identify approaches to overcome them
- A subject matter expert Project Manager (PM) may recommend the idea for a <u>new project start</u>. If game changing, the Chief Technologist may <u>authorize the PM to</u> <u>release a BAA</u>
- The BAA asks for many ideas to achieve the project goals from the community. The PM and a committee of experts assess and award multiple elements per project.
- \* NRC report, America's Future in Space, 2009

#### **Awards**

- Concept Studies: \$300K-\$500K; ~120/year (~60 in FY11)
- Small Projects: 2 3 years, ~\$3M/year; ~12 new project starts/ year (~6 in FY11)
- Large Projects: 2 3 years, ~\$12M/year; ~12 new project starts/ year (~6 in FY11)

#### Collaboration

Teams will include Govt Agencies, academia and industry.

# Meetings of T&I Committee 2 of 2

- NASA Kennedy Space Center, January 11-12, 2011.
   Committee:
  - Toured KSC research labs,
  - Received input from NASA Chief Technologists
  - Received briefings on status of NASA Technology Transfer and Commercialization activities, NASA's Technology Roadmaps, and overview of KSC technology activities.
  - Received an update on OCT programs and NASA budget status.
  - Toured Space Operations facilities, including VAB with Space Shuttle Discovery - VERY COOL, and also cold!

## Research and Technology Capability Areas at the John F. Kennedy Space Center

- Storage, Distribution and Conservation of Fluids (Cryogens, Liquids, Gases)
- Materials for Life Cycle Optimization
- Life Sciences & Habitation Systems
- Remediation and Ecosystem Sciences
- In-Situ Resource Utilization and Surface Systems
- Life Cycle Optimization of Products, Projects, and Programs
- Space Launch and Suborbital Technologies
- Tracking, Timing, Communications (TT&C) and Navigation Technologies

### Storage, Distribution and Conservation of Fluids (Cryogens, Liquids, Gases)

- Examples of KSC Work:
  - High Efficiency Storage, Distribution and Recovery Systems;
     including Transfer Losses and Re-liquefaction of Boil-off
  - Aerogel Insulation Systems for Helium Purge Elimination
  - Thermal-Fluid Analysis of Composite Overwrapped Pressure Vessels (COPV) Loading
  - Energy Efficient Thermal Insulation Systems
  - Helium Life Cycle Cost Reduction and Limited Resource Conservation
  - Breathing Air for Propellant Handler's Ensemble, Environmental Control & Life Support System (ECLSS), and Habitation
  - Development of Innovative Components and Instrumentation
  - Detection and Isolation of Hazardous Gases and Fluids



Aerogel
Insulation
used for
External Tank
LO2 Bellows
Ice Elimination

Pulse Tube Cryocooler for Oxygen Liquefaction





Integrated Refrigeration and Storage System



Chemchromatic sensing for detection of hypergols and H2 9

#### Materials for Life Cycle Optimization

#### Examples of KSC Work:

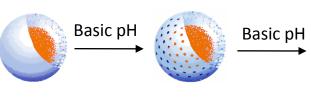
- Corrosion Detection and Mitigation
- Non-Destructive Evaluation/Inspection
- Wire Fault Detection and Self Repair Systems
- Multilayer Insulation Systems for Superconducting Power Cables
- Environmentally Friendly, Long Life Materials (Anti Microbial, Low Flammability)
- Electrostatic Charge Dissipation Technologies
- Repair of Composites and Advanced Materials



Insulation Systems for High Efficiency Long-Length Flexible Piping







Corrosion Detection and Control









Composite Repair for Large Structures

#### Life Sciences and Habitation Systems

#### Examples of KSC Work:

- Microbial, Plant, Cellular and Animal Investigations
- Bio-regenerative and Biological Closed Loop Life Support Systems
- Advanced Protective Equipment Testing and Development, Heat Stress Mitigation
- Commercial Space Flight Evidence-based Crew and Passenger Medical Screening Tools and Crew and Passenger Medical Standards, Hazards Assessments, In-flight Medical Emergency Treatment Protocols, Passenger Spaceflight Training Programs
- Self Healing for Inflatable Structures
- Space Bio-imaging
- Dust Mitigation on Windows/Solar
   Panels/Thermal Radiators/Batteries and Power Systems
- Dust Tolerant Seals, Mechanisms, and Connections
- Light Emitting Diode (LED) Technologies to Enhance Human Adaptation









Dust Mitigation Technology on Solar Panel

Dust Tolerant Connector

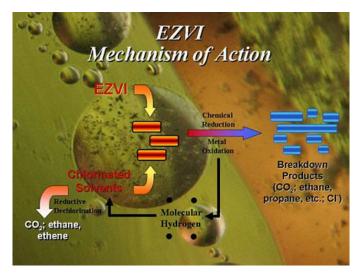


ResQPod increases blood circulation to brain



#### **Groundwater Remediation**

- To clean up an Apollo-era mess, Kennedy Space Center and the University of Central Florida partnered to develop a biodegradable environmental cleanup technology.
  - Emulsified Zero-Valent Iron (EZVI).
  - EZVI uses iron particles in an environmentally friendly oil and water base to neutralize toxic chemicals.
- Other partners in this effort include the U.S. DOE, DoD, EPA, GeoSyntec, Inc., and NASA's STTR Program.
- NASA's success in remediating this historic launch site has led to numerous non-exclusive licenses for EZVI.
- EZVI is now restoring contaminated sites to health in numerous states including Arkansas, California, Florida, North Carolina, and Texas.





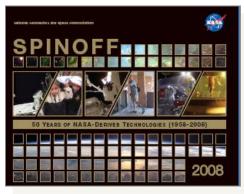
#### NASA Technology Transfer & Commercialization

- NASA has a long history of transferring technologies for public benefit.
- NASA's direction to do this traces to the Space Act that created NASA in 1958:

"Provide for the widest practicable and appropriate dissemination of information concerning its activities and the results thereof."

#### Applications of NASA-Derived Technology

- Health and Medicine
- > Transportation
- Public Safety
- Consumer, Home & Recreation
- Environmental and Agricultural Resources
- Computer Technology
- Industrial Productivity





NASA @ Home & NASA City <a href="http://www.nasa.gov/city">http://www.nasa.gov/city</a>

#### Public Benefits of NASA-Derived Technology

- > Economic Growth
  - New Jobs
  - New Markets
  - Increased Efficiency
  - Improved Competitiveness
- Quality of Life
  - Improved Safety
  - New Products
  - Lives Saved or Extended
  - Green Technologies
  - Environmental Cleanup

#### **TecFusion Summits**



- 28 TecFusion™ Summits since 2004.
- Large companies have reviewed over 3,700 Phase II technologies.
- 335 SBIR companies have presented over 400 technologies.
- 21 sponsors.
  - 2 have sponsored 3 Summits.
  - 3 sponsored 2 Summits.
  - Some annually and in other cases every year-and-a-half to 2 years.
  - Two are on the schedule for a fourth Summit.
  - 12 Fortune 500 companies.
- 65 technologies ongoing discussions with
   9 in continuing partnering efforts.

#### NASA Technologies Helping Sustainability

- Assistance to Developing Countries
  - Clean Drinking Water
  - Improved Agriculture
  - Telemedicine and wireless networks
  - Improved Environmental Decision Making
- Environmental Cleanup
  - Groundwater Remediation
  - Land Mine Cleanup
  - Landfill Cleanup
  - Oil Spill Cleanup



- Use of Green Technologies
  - Aeronautics Technologies
  - Green Buildings
  - Encouraging Green Technologies
  - Solar Power Applications
  - Paint Stripping
  - Global Research into Energy and the Environment at NASA (GREEN)
- Disaster Warning and Relief
  - Earthquake relief
  - Tsunami Warning
  - Wildfire Response
  - Hurricane Warning



NASA-derived technologies are saving lives and improving the quality of life across the country and around the globe.

## NASA-Derived Technologies Contributing to Security

- Improving Operational Systems
  - Health & Performance Monitoring for Aviation Security
  - Safe Composite Over-wrap Pressure Vessels
  - Fire-Protective Fabrics & Smoke Masks
  - Intumescent Materials
  - Neutralizing Land Mines
  - Secure Networks for First Responders and Military
- Inspection Technologies
  - Crack Detection in Nuclear Power Systems
  - Hyperspectral Imaging for Food Safety
  - Inspection of Suspicious Liquid/Solid Substances

- Threat Detection
  - Detection/Warning of Chem/Bio Attack
  - Hyperspectral Imaging for Counter-Terrorism
  - Anthrax Smoke Detectors
  - Fiber Optic Chemical Agent Sensing
- Identification & Investigation
  - Pattern Recognition for Security Applications
  - Video Enhancement
     Supporting Criminal
     Investigations

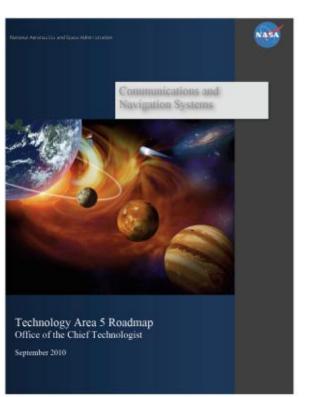
These examples represent how NASA-derived technologies are being put to work and making the world a safer and more secure place.

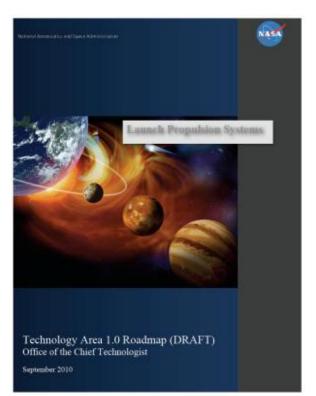
## Initial Draft Roadmaps Received, Internal Review Completed, & Publicly Available

We now have draft 25 page reports in for each of the 14 roadmaps on the OCT website (reviewed by):

- MD POCs and whomever in NASA they ask to help
- Center Chief Technologists and up to 15 others they can ask
- OCT Division Leads and up to 3 others
- OCT SI members, especially the POCs to each roadmap team

http://www.nasa.gov/offices/oct/home/roadmaps/index.html







#### NASA Technology Areas (TAs)

	A-STAR TAXONOMY
1	LAUNCH PROPULSION SYSTEMS
2	IN-SPACE PROPULSION SYSTEMS
3	SPACE POWER AND ENERGY STORAGE SYSTEMS
4	ROBOTICS, TELE-ROBOTICS, AND AUTONOMOUS SYSTEMS
5	COMMUNICATION AND NAVIGATION SYSTEMS
6	HUMAN HEALTH, LIFE SUPPORT AND HABITATION SYSTEMS
7	HUMAN EXPLORATION DESTINATION SYSTEMS
8	SCIENTIFIC INSTRUMENTS, OBSERVATORIES, AND SENSOR SYSTEMS
9	ENTRY, DESCENT, AND LANDING SYSTEMS
10	NANOTECHNOLOGY
11	MODELING, SIMULATION, INFORMATION TECHNOLOGY AND PROCESSING
12	MATERIALS, STRUCTURAL & MECHANICAL SYSTEMS, AND MANUFACTURING
13	GROUND AND LAUNCH SYSTEMS PROCESSING
14	THERMAL MANAGEMENT SYSTEMS

#### Technology Area Breakdown Structure

National Aeronautics and Space Administration





SYSTEMS

SYSTEMS

SYSTEMS

SYSTEMS

· TRCC

RBCC

SYSTEMS

Propellants

Systems

Case Materials

Nozzle Systems

Technologies

LH\_/LOX Based

CH /LOX Based

(Closed Cycle)

Fundamental Liquid

. RP/LOY Based

SOLID ROCKET PROPULSION

Hybrid Rocket Propulsion

· Fundamental Solid Propulsion

LIQUID ROCKET PROPULSION

· Detonation Wave Engines

Propulsion Technologies

AIR BREATHING PROPULSION

· Detonation Wave Engines

Turbine Based Jet Engines

Deeply-cooled Air Cycles

Fundamental Air Breathing

Propulsion Technologies

· Auxiliary Control Systems

(Excluding Engines)

Launch Abort Systems

· Health Management &

Main Propulsion Systems

Thrust Vector Control Systems

Pyro & Separation Systems

Fundamental Ancillary

PROPULSION SYSTEMS

Space Tether Assist

Addition

Nuclear

(Open Cycle)

(Accelerators)

Air Collection &

Enrichment System

ANCILLARY PROPULSION

(Flyback Boosters)

· Ramjet/Scramjet Engines



LAUNCH



**TECHNOLOGIES** 

Liquid Storable

Solid

CHEMICAL PROPULSION

Liquid Cryogenic Gels

Cold Gas/Warm Gas

Solar Sail Propulsion

Thermal Propulsion

NON-CHEMICAL PROPULSION

ADVANCED (TRL <3) PROPULSION

Fusion Propulsion High Energy Density Materials

Beamed Energy Propulsion

Electric Sail Propulsion

Antimatter Propulsion

Breakthrough Propulsion

Advanced Fission

Micro-propulsion

· Electric Propulsion

TECHNOLOGIES













#### MOBILITY.

Hazard Detection Algorithms Active Illumination

Robotic Jet Backpacks Smart Tethers Robot Swarms

MANIPULATION

· Motion Planning Alg., High DOF Sensing & Control Robot Arms (light, high strength) Dexterous Manipul., Robot Hands Sensor Fusion for Grasping

Grasp Planning Algorithms Robotic Drilling Mechanisms

HUMAN-SYSTEMS INTEGRATION

· Crew Decision Support Systems Immersive Visualization Distributed Collaboration Multi Agent Coordination Haptic Displays

Displaying Range Data to Humans **AUTONOMY** 

Integrated Systems Health

System Monitoring & Prognosis

V&V of Complex Adaptive Sys's

Automated Software Generation

AUTON, RENDEZVOUS & DOCKING

Low impact & Androgenous

Relative Navigation Sensors

Onboard Mission Manager

RTA SYSTEMS ENGINEERING

Environment Tolerance

Robot-to-Suit Interfaces

Crew Self Sufficiency

Thermal Control

Human safety

Computers

Docking Systems & Interfaces

Robust AR&D GN&C Algorithms

AR&D Integration & Standardiz.n

Refueling Interfaces & Assoc. Tools

Common Human-Robot Interfaces

Modular / Serviceable Interfaces

High Perf., Low Power Onboard

Management

FDIR & Diagnosis

Software Reliability

Semi Automatic Systems

Rendezvous and Capture

SUPPORTING TECHNOLOGIES Spacecraft Control Systems Vehicle Health, Prog/Diag Systems Engine Health Monitoring & Safety Propellant Storage & Transfer Materials & Manufacturing Human Life Support Systems Planning/Scheduling Resources Technologies Operations

 Heat Rejection Power

TAO3 • SPACE POWER & ENERGY STORAGE POWER GENERATION

 Energy Harvesting
 Chemical (Fuel Cells, Heat Engines) Solar (Photo-Voltaic & Thermal Radioisotope

Fission Fusion **ENERGY STORAGE** 

Flywheels Regenerative Fuel Cells POWER MANAGEMENT & DISTRIBUTION

Propulsion Technologies . FDIR UNCONVENTIONAL / OTHER Management & Control Distribution & Transmission Ground Launch Assist Wireless Power Transmission Air Launch / Drop Systems

· Batteries

Conversion & Regulation **CROSS CUTTING TECHNOLOGY** Analytical Tools

 Beamed Energy / Energy Green Energy Impact High Energy Density Multi-functional Structures Alternative Fuels Materials/Propellants

TA04 · ROBOTICS, TELE-ROBOTICS TA05 COMMUNICATION & NAVIGATION & AUTONOMOUS SYSTEMS

OPTICAL COMM. & NAVIGATION SENSING & PERCEPTION Detector Development Large Apertures

Lasers

Antennas

INTERNETWORKING

Timekeeping

Radio Systems

Ultra Wideband

Cognitive Networks

Time Distribution

Acquisition & Tracking

Atmospheric Mitigation

RADIO FREQUENCY COMMUNICATIONS

Spectrum Efficient Technologies

Earth Launch & Reentry Comm.

Disruptive Tolerant Networking

Integrated Network Management

Onboard Auto Navigation & Maneuver

Sensors & Vision Processing Systems

Relative & Proximity Navigation

Auto Precision Formation Flying

Auto Approach & Landing

INTEGRATED TECHNOLOGIES

Position, Navigation, and Timing

Adaptive Network Topology

Information Assurance

Power Efficient Technologies

Propagation Flight & Ground Systems

LIDAR Sensing Non-Geometric Terrain Estimating Terrain Mechanical

Properties Tactile Sensing Arrays Gravity Sensors & Celestial Nav. Terrain Relative Navigation Real-time Self-calibrating of Hand-eye Systems

Simultaneous Localiz. & Mapping

3-D Path Planning w/ Uncertainty Long-life Extr. Enviro. Mechanisms

Walking in Micro-g

Science from the Comm. System Multi-arm / Finger Manipulation Planning with Uncertainty Hybrid Optical Comm. & Nav. Sensors RF/Optical Hybrid Technology

REVOLUTIONARY CONCEPTS X-Ray Navigation

X-Ray Communications Neutrino-Based Navigation & Tracking Quantum Key Distribution Quantum Communications SOIF Microwave Amplifier

Reconfigurable Large Apertures TAO6 : HUMAN HEALTH, HABITATION SYSTEMS

ENVIRONMENTAL CONTROL & LIFE SUPPORT SYSTEMS & HABITATION SYS.

Air Revitalization Water Recovery & Management

Waste Management Habitation EXTRAVEHICULAR ACTIVITY SYSTEMS

Pressure Garment Portable Life Support System Power, Avionics and Software HUMAN HEALTH & PERFORMANCE

Medical Diagnosis / Prognosis Long-Duration Health Behavioral Health & Performance

Human Factors & Performance ENVIRONMENTAL MONITORING, SAFETY & EMERGENCY RESPONSE

Sensors: Air. Water, Microbial, etc. Fire: Detection, Suppression Protective Clothing / Breathing Remediation RADIATION

Risk Assessment Modeling Radiation Mitigation Protection Systems Space Weather Prediction Monitoring Technology

TA07 · HUMAN EXPLORATION DESTINATION SYSTEMS

IN-SITU RESOURCE UTILIZATION

 Destination Reconnaissance, Prospecting, & Mapping Resource Acquisition

Consumables Production Manufacturing & Infrastructure Emplacement

SUSTAINABILITY & SUPPORTABILITY

 Logistics Systems Maintenance Systems Repair Systems

"ADVANCED" HUMAN MOBILITY SYSTEMS EVA Mobility

Surface Mobility Off-Surface Mobility "ADVANCED" HABITAT SYSTEMS

· Integrated Habitat Systems Habitat Evolution MISSION OPERATIONS & SAFETY

· Crew Training Environmental Protection Remote Mission Operations Planetary Safety CROSS-CUTTING SYSTEMS

Modeling, Simulations & Destination Characterization Construction & Assembly · Dust Prevention & Mitigation

TAO8 · SCIENCE INSTRUMENTS. **OBSERVATORIES & SENSOR** SYSTEMS

REMOTE SENSING INSTRUMENTS / SENSORS

· Detectors & Focal Planes Optical Components

Microwave / Radio Lasers · Cryogenic / Thermal

**OBSERVATORIES** 

 Mirror Systems Structures & Antennas Distributed Aperture IN-SITU INSTRUMENTS / SENSOR

· Particles: Charged & Neutral Fields & Waves





#### . MODELING, SIMULA-TA11 • MODELING, SIMUL TECHNOLOGY & PROCESSING

COMPUTING

Flexible Thermal Protection Systems · Flight Computing Rigid Hypersonic Decelerators Ground Computing Deployable Hypersonic Decelerators MODELING

TA09 ENTRY, DESCENT & . ENTRY, DESCENT &

AEROASSIST & ATMOSPHERIC ENTRY

Rigid Thermal Protection Systems

Trailing Deployable Decelerators

Descent Modeling & Simulation

Egress & Deployment Systems

Landing Modeling & Simulation

System Integration & Analyses

Atmosphere & Surface Characterization

ENGINEERED MATERIALS & STRUCTURES

NANOTECHNOLOGY

VEHICLE SYSTEMS TECHNOLOGY

Supersonic Retropropulsion

GN&C Sensors

Touchdown Systems

Propulsion Systems

Large Body GN&C

Small Body Systems

Architecture Analyses

Separation Systems

Lightweight Structures

Coatings

Adhesives

· Energy Storage Energy Generation

PROPULSION

· Propellants

Damage Tolerant Systems

Propulsion Components

SENSORS, ELECTRONICS & DEVICES

In-Space Propulsion

Sensors & Actuators

Nanoelectronics

· Miniature Instruments

Thermal Protection & Control

**ENERGY GENERATION & STORAGE** 

DESCENT

LANDING

Instrumentation & Health Monitoring

· Software Modeling & Model-Checking Entry Modeling & Simulation Integrated Hardware & Software Modeling Human-System Performance Modeling Attached Deployable Decelerators

Science & Engineering Modeling Frameworks, Languages, Tools & Standards SIMULATION

· Distributed Simulation Integrated System Lifecycle Simulation Simulation-Based Systems Engineering

Simulation-Based Training & Decision Support Systems INFORMATION PROCESSING

· Science, Engineering & Mission Data Lifecycle Intelligent Data Understanding

Semantic Technologies Collaborative Science & Engineering

Advanced Mission Syster

#### TA12 • MATERIALS, STRUC-TURES, MECHANICAL SYSTEMS & MANUFACTURING

· Lightweight Structure Flexible Material Systems Environment

 Special Materials STRUCTURES

· Lightweight Concepts Design & Certification Methods Reliability & Sustainment

Test Tools & Methods Innovative, Multifunctional Concepts

MECHANICAL SYSTEMS

· Deployables, Docking and Interfaces Mechanism Life Extension Systems Electro-mechanical, Mechanical & Micromechanisms

Design & Analysis Tools and Methods Reliability / Life Assessment / Health Monitoring

Certification Methods

MANUFACTURING

Manufacturing Processes Intelligent Integrated Manufacturing and Cyber Physical Systems

Electronics & Optics Manufacturing Process Sustainable Manufacturing CROSS-CUTTING

Nondestructive Evaluation & Sensors Model-Based Certification &

Sustainment Methods Loads and Environments

 GROUND & TA13 GROUN SYSTEMS PROCESSING

TECHNOLOGIES TO OPTIMIZE THE OPERATIONAL LIFE-CYCLE · Storage, Distribution &

Conservation of Fluids Automated Alignment, Coupling,

& Assembly Systems Autonomous Command & Control for Ground and Integrated

Vehicle/Ground Systems ENVIRONMENTAL AND GREEN **TECHNOLOGIES** 

· Corrosion Prevention, Detection, & Mitigation Environmental Remediation &

Site Restoration

Preservation of Natural Ecosystems Alternate Energy Prototypes

TECHNOLOGIES TO INCREASE RELI-ABILITY AND MISSION AVAILABILITY

· Advanced Launch Technologies Environment-Hardened Materials

and Structures Inspection, Anomaly Detection

& Identification Fault Isolation and Diagnostics

Prognostics Technologie Repair, Mitigation, and Recovery Technologies

Communications, Networking, Timing & Telemetry

TECHNOLOGIES TO IMPROVE MIS-SION SAFETY/MISSION RISK

Range Tracking, Surveillance & Flight Safety Technologies

Landing & Recovery Systems & Weather Prediction and Mitigation

Robotics / Telerobotics

Safety Systems

#### TA14 THERMAL SYSTEMS

CRYOGENIC SYSTEMS · Passive Thermal Control

Active Thermal Control Integration & Modeling

THERMAL CONTROL SYSTEMS Heat Acquisition

Heat Transfer Heat Rejection & Energy Storage THERMAL PROTECTION SYSTEMS

Entry / Ascent TPS Plume Shielding (Convective & Radiative)

Sensor Systems & Measurement Technologies

Space Technology Roadmaps STR • TABS TECHNOLOGY AREA BREAKDOWN STRUCTURE

#### Some PERSONAL observations

- Visited synthetic biology seminar at Ames
- Synbio as an addition to 14 areas?
- The dangers of making tech so "special" it disappears into a directorate...
- The Nanoracks story
- Technology and IMPLEMENTATION

## T& I Observations, Findings and Recommendations

- Observation: Both LaRC and KSC have significant and important technology and innovation work underway. The Committee was particularly impressed with the Multifunctional Electrospun fibers, the Electron Beam Free-form Fabrication, the Boron Nitrite Nanotubes and plans for Airborne Wind Capture at LaRC. The Committee was impressed with the Cryogenics laboratory and research, the smart coating research for Corrosion and Detection and Protection, Dust Mitigation Technologies, and the "smart wiring" research and technologies at Kennedy Space Center. Many of these technologies have various immediate or potential commercial applications. The Committee encourages the continuation of this grass-roots innovation and research at all NASA Centers. The Committee believes the adoption of Center Chief Technologists at all of the NASA Field Centers encourages innovation by the NASA Civil Servant workforce.
- Observation: During the Committee's visit to both LaRC and KSC, there seemed to be issues with technologists being isolated and not sharing or even seeking knowledge beyond their own organization or Center. Additionally, in some cases researchers need to be encouraged to be less risk-averse especially in the technology development and commercialization arena. More discussion needs to happen throughout the Agency about managed risk and pushing the risk envelope in innovation and technology development and making the distinction between risk that one can learn from and risk that endangers lives. NASA should consider changes to the reward system to encourage researchers to take informed risks.

## T& I Observations, Findings and Recommendations

- Observation: NASA should consider reviewing its approach towards intellectual
  property protection and administration. A more active approach could assist in
  reinforcing the Agency's reputation as a technology hub, validate the efforts of
  leading NASA technologists, safeguard the public investment into NASA technology
  developments, and provide a more direct link between specific NASA technology
  and how it benefits humankind.
- Finding: NASA needs to address knowledge management in the area of innovation, research and technology development. Many NASA researchers are not familiar with research and innovation taking place within and outside of their discipline, Center or Agency. An important aspect of in developing cutting-edge technology and innovation is knowledge and ability to share information across a wide spectrum of potentially interested parties. OCT's Strategic Integration and PICS offices are beginning to address this difficult problem. We applaud their initial portfolio capture and management efforts, but believe a more centralized effort that develops processes for a flexible, unified knowledge database on NASA's technologies for users within and outside of the Agency. This database should support an annual technology review for validity that shows growth and decline.

## T& I Observations, Findings and Recommendations

• Finding: The Committee also discussed the underutilization of NASA and commercial ELVs and RLVs launch capacities for secondary flight payloads for technology validation and demonstrations. The Committee believes that NASA should encourage missions with additional payload capacity to make it available for research. Secondary payloads are vital for testing and proving many technology capabilities, especially in times of constrained budgets and resources.

# NASA ADVISORY COUNCIL Council Recommendation Tracking Number: (TBD)

**Committee Name:** 

- Technology and Innovation Committee
- Committee Chair:
- Esther Dyson
   Date of Public Deliberation:
- January 11-12, 2011 at KSC

# Short Title of the Proposed Recommendation: Use of Secondary Payloads for Technology Demos

#### **Proposed Recommendation:**

The Committee recommends that the NASA
 Administrator encourage the use of secondary payloads on future NASA and commercial missions as an important capability for testing, validating and demonstrating new technologies and scientific payloads in the coming years.

# Major Reasons for Proposing the Recommendation:

 The Committee discussed the underutilization of NASA and commercial ELVs and RLVs launch capacities for secondary flight payloads for technology validation and demonstrations. The Committee believes that NASA should encourage missions with additional payload capacity to make it available for research. Secondary payloads are vital for testing and proving many technology capabilities, especially in times of constrained budgets and resources. 26

- Consequences of No Action on the Proposed Recommendation:
- Missed opportunity to utilize an underused resource for technology demonstrations.
   Many transformative technologies that could be validated as a secondary payload would remain at a lower TRL level and may not advance for use on later NASA missions.